

# iLOOKABOUT Corp.

## Management's Discussion and Analysis of Financial Condition and Results of Operations for the six months ended June 30, 2016 (the "Period")

The information set forth below has been prepared as at August 18, 2016, and is derived from, and should be read in conjunction with, iLOOKABOUT Corp.'s ("iLOOKABOUT" or the "Company") unaudited condensed interim consolidated financial statements for the three and six months ended June 30, 2016 (the "Reporting Date"), including the accompanying notes (the "Interim Financial Statements"), which can be found on SEDAR at [www.sedar.com](http://www.sedar.com). This Management Discussion and Analysis ("MD&A") is intended to assist in understanding the dynamics of the Company's business and key factors underlying its financial results. The Company's Annual Information Form ("AIF") can also be found on SEDAR at [www.sedar.com](http://www.sedar.com).

The Interim Financial Statements have been prepared in accordance with International Accounting Standard 34, Interim Financial Reporting ("IAS 34") using accounting policies consistent with International Financial Reporting Standards ("IFRS"). By their nature, the Interim Financial Statements do not include all the information required for full annual financial statements, and so should be read in conjunction with the Company's 2015 audited annual consolidated financial statements prepared in accordance with IFRS, which can be found on SEDAR at [www.sedar.com](http://www.sedar.com).

All dollar figures referred to herein are Canadian dollars unless otherwise stated. For narrative purposes, all dollar amounts have been rounded to thousands unless otherwise stated.

### Company Background

iLOOKABOUT is a visual and data intelligence company focused on real property, serving primarily the property assessment, property taxation, municipal, insurance, and appraisal sectors, both public and private, in Canada and the United States ("US"). The Company's primary offerings are noted below.

#### StreetScape:

StreetScape is a proprietary visual and data intelligence product for the geo-spatial market, providing panoramic, comprehensive, street-level perspective visual data, geo-coded with latitude and longitude coordinates for accuracy, and supported by patented software processes and proprietary security and storage systems.

#### GeoViewPort ("GVP"):

GVP is a proprietary web-based Geographic Information System ("GIS") application that enables the aggregation of property related data such as street level imagery, aerial imagery, validated addresses, property values, property attributes, etc. The Company generates its own property related data and also licenses third party data for consumption by GVP clients. Recently, a project management module was developed and is now available for use by GVP clients to enable further efficiency and effectiveness in the performance of the desktop review of properties. Also recently implemented within the platform is a municipal data exchange interface.

#### Real Property Tax Analytics ("RPTA"):

The RPTA application, when integrated with comprehensive property related data made available to iLOOKABOUT pursuant to a property data license agreement, yields a detailed property comparison and valuation engine.

#### Realty Tax Management ("RTM"):

The RTM application automates the preparation and filing of the Request for Reconsideration, Appeal, and Statement of Issues documentation, being the principal elements of the Ontario municipal tax assessment appeal process. The automation exercise yields tax appeal efficiencies.

Property Tax and Valuation Consulting Services:

Municipal Tax Advisory Group Inc., a wholly-owned subsidiary of iLOOKABOUT Corp., provides consulting services which focus on the municipal property tax and valuation sectors.

Headquartered in London, Ontario, Canada, iLOOKABOUT's common shares are traded on the TSX Venture Exchange ("TSXV") under the symbol ILA.

**Current Overview and Outlook**

The financial information set forth below is derived from, and should be read in conjunction with, iLOOKABOUT's Interim Financial Statements, which can be found on SEDAR at [www.sedar.com](http://www.sedar.com).

**Summary of quarterly results:**

	Three months ended				Year ended
	March 31	June 30	Sept 30	Dec 31	Dec 31
<b>Fiscal 2016</b>	Unaudited				Audited
Revenue	\$ 2,149,704	\$ 2,192,692			
Loss	(154,814)	(295,592)			
Comprehensive loss	(112,157)	(295,354)			
Loss per share - basic	-	-			
Loss per share - diluted	-	-			
<b>Fiscal 2015</b>	Unaudited				Audited
Revenue	\$ 1,516,419	\$ 2,059,810	\$ 2,277,269	\$ 1,628,227	\$ 7,481,725
Earnings (loss)	(537,446)	(541,959)	421,377	(301,808)	(959,836)
Comprehensive income (loss)	(618,964)	(519,666)	352,524	(325,106)	(1,111,212)
Earnings (loss) per share - basic	(0.01)	(0.01)	0.01	(0.01)	(0.02)
Earnings (loss) per share - diluted	(0.01)	(0.01)	0.01	(0.01)	(0.02)
<b>Fiscal 2014</b>	Unaudited				Audited
Revenue	\$ 1,122,136	\$ 1,399,427	\$ 1,753,670	\$ 1,381,934	\$ 5,657,167
Earnings (loss)	(224,166)	(456,416)	240,460	(502,927)	(943,049)
Comprehensive income (loss)	(272,219)	(406,846)	182,159	(551,707)	(1,048,613)
Earnings (loss) per share - basic	-	(0.01)	0.01	(0.01)	(0.02)
Earnings (loss) per share - diluted	-	(0.01)	-	(0.01)	(0.02)

**Significant developments in the second quarter of 2016 include:**

- In April 2016, the Company repaid in full the \$600,000 principal of its secured term credit facility and in May 2016 it paid the related bonus interest in the amount of \$165,550.

**Significant developments subsequent to the second quarter of 2016 include:**

- There were no significant developments subsequent to the second quarter of 2016.

## Discussion of Results from Operations

	Unaudited		Unaudited	
	Three months ended June 30, 2016	Three months ended June 30, 2015	Six months ended June 30, 2016	Six months ended June 30, 2015
<b>Revenue</b>	\$ 2,192,692	\$ 2,059,810	\$ 4,342,396	\$ 3,576,229
Direct operating expenses	1,059,708	1,075,307	1,945,102	1,762,989
<b>Gross margin</b>	<b>1,132,984</b>	<b>984,503</b>	<b>2,397,294</b>	<b>1,813,240</b>
<b>Other operating expenses:</b>				
Technology	387,949	344,894	766,179	668,746
Selling and business development	298,186	356,259	606,704	659,882
General and administration	743,041	784,991	1,398,711	1,571,273
	1,429,176	1,486,144	2,771,594	2,899,901
<b>Loss from operations</b>	<b>(296,192)</b>	<b>(501,641)</b>	<b>(374,300)</b>	<b>(1,086,661)</b>
Finance costs	(3,131)	(21,691)	(14,580)	(77,479)
Foreign exchange gain (loss)	3,731	(18,627)	(61,526)	84,735
<b>Loss for the period</b>	<b>\$ (295,592)</b>	<b>\$ (541,959)</b>	<b>\$ (450,406)</b>	<b>\$ (1,079,405)</b>
<b>Other comprehensive income (loss):</b>				
<i>Items that will not be reclassified to loss for the period:</i>				
Foreign exchange gain (loss) on the translation of foreign operations	238	22,293	42,895	(59,225)
<b>Comprehensive loss for the period</b>	<b>\$ (295,354)</b>	<b>\$ (519,666)</b>	<b>\$ (407,511)</b>	<b>\$ (1,138,630)</b>
<b>Loss per share:</b>				
Basic and diluted	\$ -	\$ (0.01)	\$ (0.01)	\$ (0.02)

### Revenue

Revenue increased 6% to \$2,193,000 for the three months ended June 30, 2016, compared to the same period in the prior year. Revenue increased 21% to \$4,342,000 for the six months ended June 30, 2016 compared to the same period of the prior year. These increases are primarily attributable to (i) commencement in February 2016 of a services agreement with the Municipal Property Assessment Corporation (“MPAC”) with respect to the channel delivery of the Municipal Connect™ 2.0 platform to MPAC’s municipal clients in the Province of Ontario; and (ii) increased licensing of third party real property related data and increased sales of derivative reports. This increase in revenue was offset to some extent by (i) a decline in municipal property tax consulting services in the second quarter of 2016 as compared to the same period in the prior year; and (ii) a decline in development related revenue due to a non-recurring pilot project which occurred in the second quarter of 2015 for which there was not a comparable project in 2016.

The Company’s US-based revenue decreased from \$290,000 to \$235,000 for the three months ended June 30, 2015 and 2016, respectively and from \$539,000 to \$4418,000 for the six months ended June 30, 2015 and 2016, respectively. These decreases are due to the timing of the delivery of certain U.S. services.

Customers representing more than 10% of revenue are classified as significant customers.

For the three months ended June 30, 2016, the Company had two significant customers; one represented 53%, and the other represented 19% of total revenue. For the three months ended June 30, 2015, the Company had two significant customers; one represented 52%, and the other represented 13% of total revenue.

For the six months ended June 30, 2016, the Company had two significant customers; one represented 54%, and the other represented 18% of total revenue. For the six months ended June 30, 2015, the Company had two significant customers; one represented 50%, and the other represented 13% of total revenue.

### **Gross margin**

Gross margin increased 15% to \$1,133,000 for the three months ended June 30, 2016 and increased 32% to \$2,397,000 for the six months ended June 30, 2016, compared to the same periods in the prior year. These increases are mainly attributable to increased revenue, for the reasons noted in the “Revenue” section above, and a decrease in human resources related costs attributable to direct operating expense. However, the human resource related cost decreases within direct operating expense were largely offset by increases in human resource related costs recorded within other operating expenses. The following items offset the gross margin increase to some extent:

- Increase in third party property related data licensing fees to support the generation of revenue related to derivative reports and the re-licensing of data to end customers; and
- Increase in a third party minimum data purchase commitment.

In accordance with accounting standards, direct operating costs are recognized as they are incurred, while revenue is recognized over the period that service is delivered. The nature of some of the Company’s sales agreements is that costs are incurred at the outset of the arrangement over a period of a few months, while at least a portion of the related revenue is recognized over a period of years. This can result in material variances in gross margin on a period over period basis.

### **Comprehensive loss**

Comprehensive loss decreased 43% to \$295,000 for the three months ended June 30, 2016, and 64% to \$408,000 for the six months ended June 30, 2016, compared to the same periods in the prior year. These decreases are mainly attributable to the increased gross margin for the reasons noted in the “Gross Margin” section above, as well as a decrease in share based compensation expense, recorded in general and administration expense, due to the one time grant of 2,233,000 options to purchase common shares of the Company which were granted in accordance with the Executive Chair Employment Agreement which became effective January 1, 2015, for which there was no similar option grant in the first two quarters of 2016.

### **Outstanding Share Data and Dividends**

As at the date of this MD&A, iLOOKABOUT had:

- 60,313,784 common shares issued and outstanding;
- 1,519,665 deferred share units convertible to an equal number of common shares;
- Warrants outstanding to purchase 6,871,944 common shares, exercisable at prices ranging from \$0.15 to \$0.60 per share; and
- Options outstanding to purchase 4,802,475 common shares, exercisable at prices ranging from \$0.12 to \$0.335 per share.

### **Liquidity and Capital Resources**

Adjusted Working Capital (a non-GAAP measure; see section entitled “Use of Non-GAAP Financial Measures”) is defined and calculated by the Company as current assets less current liabilities (as shown on the consolidated Statement of Financial Position), excluding items that are not financial assets or financial liabilities. Management believes Adjusted Working Capital provides more meaningful information with respect to the liquidity of the Company than does Working Capital.

		<b>June 30, 2016</b>		<b>December 31, 2015</b>
<b>Working Capital (GAAP measure)</b>	\$	600,290	\$	686,863
Less: Prepaid expenses and other current assets		(170,200)		(158,902)
Add: Unearned revenue, current portion		1,334,327		746,584
<b>Adjusted Working Capital (Non-GAAP measure)</b>	\$	<b>1,764,417</b>	\$	<b>1,274,545</b>

The increase in Adjusted Working Capital between December 31, 2015 and June 30, 2016, primarily related to an increase in receivable balances due to the timing of billings and collections.

Cash flows used in operating, financing and investing activities for the six months ended June 30, 2016 and 2015 are presented below.

<b>Cash flow provided by (used in)</b>	<b>Six months ended</b>	
	<b>June 30, 2016</b>	<b>June 30, 2015</b>
Operating activities	\$ (405,261)	\$ (314,033)
Financing activities	(605,079)	(414,672)
Investing activities	(48,673)	(67,369)
Effect of exchange rate fluctuations on cash	(21,967)	29,757
	<b>\$ (1,080,980)</b>	<b>\$ (766,317)</b>

The changes in cash uses for the six months ended June 30, 2016 as compared to the same period in the prior year are explained below:

- The increase in cash used in operations is primarily attributable to the timing of collection of certain significant accounts receivable and the payment of bonus interest of \$165,550 in respect to the Company's secured term credit facility in the second quarter of 2016.
- The increase in cash used for financing activities is due to the repayment of the \$600,000 principal of the Company's secured term credit facility in the second quarter 2016, compared to the redemption of 392,500 Preference Shares and accrued dividends for an aggregate redemption amount of approximately \$406,000 that occurred in the second quarter of 2015.
- Cash used in investing activities, representing the purchase of equipment, remained stable for the six months ended June 30, 2016 as compared to the same period in the prior year.

The following are the carrying amounts and the remaining contractual cash outflows, including estimated interest payments, of financial liabilities and commitments at June 30, 2016.

<b>As at June 30, 2016</b>	<b>Carrying Amounts</b>	<b>Contractual cash outflows</b>				
		<b>Total</b>	<b>within 1 year</b>	<b>1 - 2 years</b>	<b>2 - 5 years</b>	<b>More than 5 years</b>
Accounts payable and accrued liabilities	\$ 1,174,127	\$ 1,174,127	\$ 1,174,127	\$ -	\$ -	\$ -
Debt financing of vehicles	34,246	37,540	12,390	12,390	12,760	-
Operating leases	-	1,077,088	242,548	249,082	585,458	-
Purchase commitments	-	7,902,500	665,000	765,000	2,895,000	3,577,500
	<b>\$ 1,208,373</b>	<b>\$ 10,191,255</b>	<b>\$ 2,094,065</b>	<b>\$ 1,026,472</b>	<b>\$ 3,493,218</b>	<b>\$ 3,577,500</b>

In addition to the above-noted contractual cash flows, the Company expects to incur future capital expenditures, primarily with respect to replacement of its image capture equipment, upgrades of or additions to its computer software and hardware which hosts the Company's imagery, and leasehold improvements to support expansion. Data capture equipment, which includes vehicles, cameras and lenses, is replaced as this equipment is depleted or the purchase of improved equipment is determined to be appropriate. The amount and timing of these capital expenditures will largely be driven by the extent of the Company's future image capture activities and the age of existing equipment. The Company expects that capital expenditures required over the remainder of 2016 may be approximately \$155,000, but may be significantly less depending on the capital projects that the Company opts to execute in 2016.

In order to fund its day-to-day operations and repay the Company's obligations as they become due, the Company must increase its net operating cash inflows, raise additional funds through debt and/or equity financing, or some combination thereof.

### **Off-Balance Sheet Arrangements**

As at June 30, 2016, iLOOKABOUT had no off-balance sheet arrangements, such as guaranteed contracts, contingent interests in assets transferred to an entity, derivative instrument obligations or any instruments that could trigger financing, market or credit risk to the Company, and the Company does not expect to enter into any in the near to mid-term.

### **Financial Instruments**

iLOOKABOUT's financial instruments consist of cash, trade and other receivables, accounts payable and accrued liabilities, current portion of long-term debt and long-term debt. Management does not believe that these financial instruments expose iLOOKABOUT to any significant interest, currency or credit risks.

### **Transactions with Related Parties**

#### *Consulting services:*

Pursuant to a written consulting agreement dated December 2014 (the "Consulting Agreement"), the Company receives consulting services from Yeoman & Company Paralegal Professionals Corp. ("YCP") with respect to the ongoing development and support of the Company's Real Property Tax Analytics software and the Realty Tax Management software purchased by the Company from YCP in February 2015. Two of the principals of YCP are the sons of Mr. Gary Yeoman, the Executive Chair of the Company. The Consulting Agreement has a term of twenty years and provides for an annual fee of \$265,000 plus 15% of revenue recognized and received by the Company from end customers (the "YCP Fees") for use of such software. For the three and six months ended June 30, 2016, the Company incurred consulting fees and related expenses of \$88,566 and \$184,509 (three and six months ended June 30, 2015 – \$78,250 and \$155,894) to YCP, which is included in technology and direct operating expenses.

YCP relicenses and/or utilizes the Company's software in order to provide services to YCP's end customers. Included in revenue are software licence sales of \$12,431 and \$17,231 for the three and six months ended June 30, 2016 (three and six months ended June 30, 2015 – nil).

The Company also provides business development related consulting services to YCP. For the three and six months ended June 30, 2016, the Company earned fees of \$5,625 and \$5,950 for these services (three and six months ended June 30, 2015 – nil).

#### *Real property rental:*

One of the premises occupied by the Company is rented on an annual basis from a related company owned by Mr. Jeff Young, Chief Executive Officer and a Director of the Company. For the three and six months ended June 30, 2016, the Company paid rent to the related company of \$3,000 and \$6,000, respectively (three and six months ended June 30, 2015 - \$3,000 and \$6,000, respectively), which is included in general and administration expense.

These transactions are in the normal course of operations and are measured at the transaction amount, being the amount of consideration established and agreed to by the related parties.

### **Changes in Accounting Policies**

#### *(a) IAS 1 - Presentation of Financial Statements*

In December 2014, the IASB issued amendments to IAS 1 - Presentation of Financial Statements as part of its initiative to improve presentation and disclosure in financial reports. The amendments are effective for annual periods beginning on or after January 1, 2016. These amendments did not require any significant change to current practice, but facilitate improved financial statement disclosures. The adoption of these amendments did not have a material impact on the financial statements.

## **Use of Non-GAAP Financial Measures**

Management has included a non-GAAP financial measure, “Adjusted Working Capital”, to supplement information contained in the MD&A. This non-GAAP measure does not have any standardized meaning prescribed under IFRS and therefore it may not be comparable to similar measures employed by other issuers. Adjusted Working Capital is defined and calculated by the Company as current assets less current liabilities, excluding items that are not financial assets or financial liabilities. The measure is intended to provide additional information and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS.

Management believes that Adjusted Working Capital, calculated as current financial assets less current financial liabilities, provides more meaningful information with respect to the liquidity of the Company.

## **Forward-Looking Statements**

This MD&A contains certain forward-looking statements within the meaning of applicable securities laws and regulations, related to, amongst other things, expected future events and anticipated financial and operating results of the Company. Forward-looking statements generally can be identified by the use of forward-looking terminology such as “may”, “will”, “expect”, “intend”, “anticipate”, “plan”, “foresee”, “believe” or “continue” or the negatives of these terms or variations of them or similar terminology. Forward-looking statements are based on Management’s expectations as at the date of this MD&A and are subject to various known and unknown risks and uncertainties that may cause the Company’s actual results in future periods to differ materially from those expressed or implied in this MD&A. While Management considers the assumptions upon which such forward-looking statements are based to be reasonable and appropriate in light of the current information available to it, there is risk that such assumptions may not be correct or complete.

Certain factors that could cause actual results to differ materially from those expressed or implied in any forward-looking statements included in this MD&A include, but are not limited to, risks associated with general economic conditions, risks associated with the Company’s stage of development, operational risks (such as risks involved in developing new products and services, product performance warranties, risks associated with doing business with partners, risks from regulatory and legal proceedings, risks relating to the Company’s dependence on certain customers, and human resource risks), financing risks (such as risks relating to liquidity and access to capital markets or debt financing) and market risks (including foreign currency fluctuations and changing interest rates). Readers are cautioned that the foregoing list of factors that may affect future growth, results and performance is not exhaustive and undue reliance should not be placed on forward-looking statements. Additional information about some of these risk factors can be found in the Company’s Annual Information Form which is incorporated herein by reference and can be found at [www.sedar.com](http://www.sedar.com). Unless otherwise required by applicable securities laws, the Company expressly disclaims any intention, and assumes no obligation, to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

## **Additional Information**

Additional information relating to iLOOKABOUT, including the Company’s 2015 Annual Consolidated Financial Statements and Annual Information Form for the year ended December 31, 2015, can be found on SEDAR at [www.sedar.com](http://www.sedar.com).